



PMS

PRESBYTERIAN MEDICAL SERVICES

Our purpose is you.

Value Based Contracting The PMS Journey

How it started

2015

- Value Based Contracting a requirement of the Medicaid Managed Care Organizations (15% of encounters paid under a VBP)
- Approached PMS
- Negotiated Contract with 1 of 3 MCO
 - % Premium (40,000 lives)
 - Global CAP
 - Full Risk with Corridors
 - Limited Technology
 - Hired 3 Care Coordinators





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How it went

- Limited Data Feed
 - Patients in Care Coordination tracked on spreadsheet
 - Loose structure
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- Net Result **(\$560,000)**



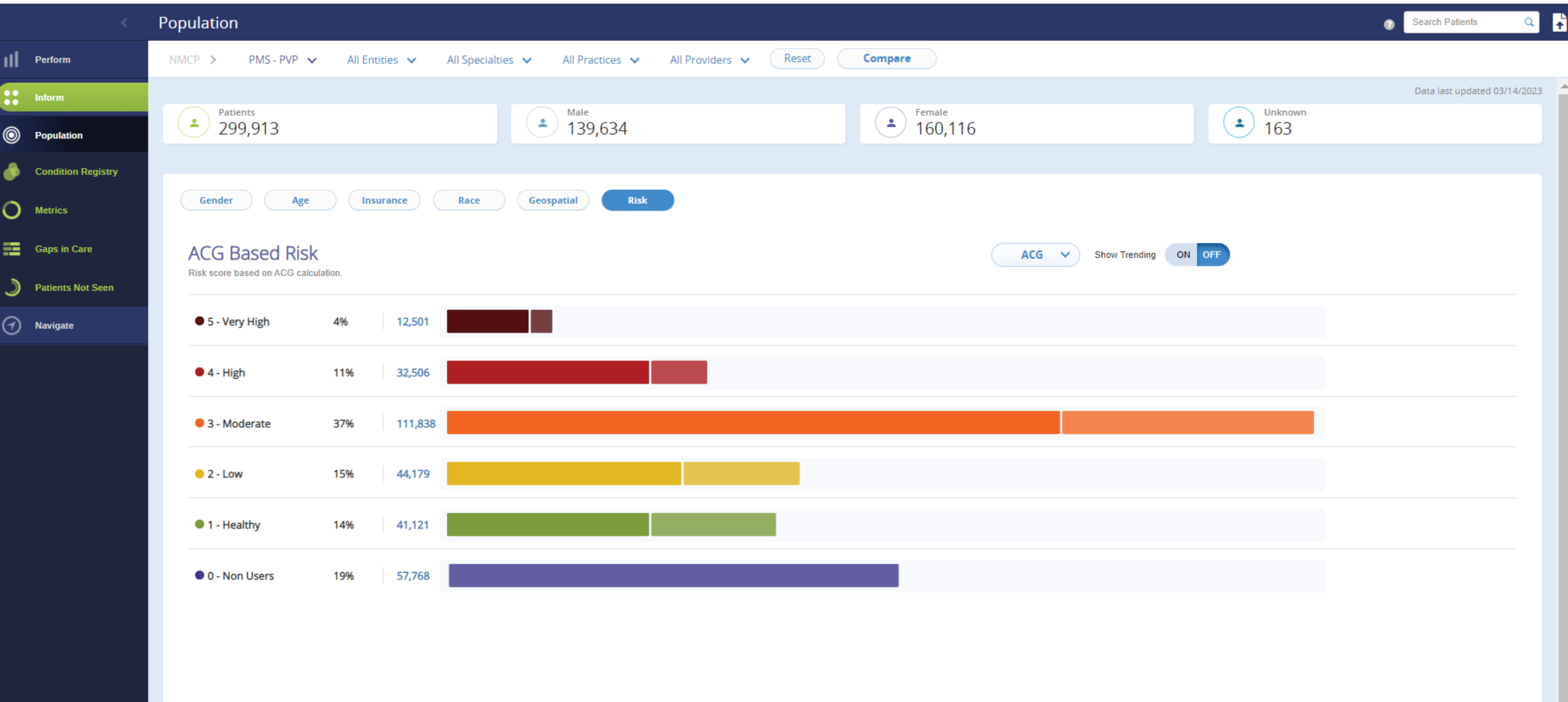
Time to regroup Model Core Principals

- Contract Renegotiation
 - Widened out Risk Corridor to 5% with elimination of corridors by 2021
 - Re-negotiated % of Premium – approximately 72% after carve outs
 - Changed reinsurance threshold to \$125,000
- Improved Data
 - Implemented Population health software
 - Claims and Roster feed 2x/ month
 - E.M.R feed
 - ADT feed – 100% of hospitals and ERs in NM – updated every 15 minutes
 - Changed Quality Measures from Gate to surplus to Pay for Performance
 - Backend Coding Software (Medicare HCC)

Model Core Principals

- Care Coordination
 - Establish patient to Care Coordinator Ratio (60:1) – 2019 FTE 15
 - Embedded within centers with clustered Attribution
 - EMR alert to provider for High risk vbp patient when provider opens chart
 - Establish Cohorts for Care Coordination
 - John Hopkins ACG Risk Score (4 – 5)
 - Top 10% Total Cost of Care spend
 - 1 or more ER/Admit Rolling 12 months
- Patients accepting Care Coordination
 - Health Risk Assessment / Care Plan / B-Monthly follow up
 - Financial Result 2017 – 2019 = \$5,000,000





Still need to improve!!!



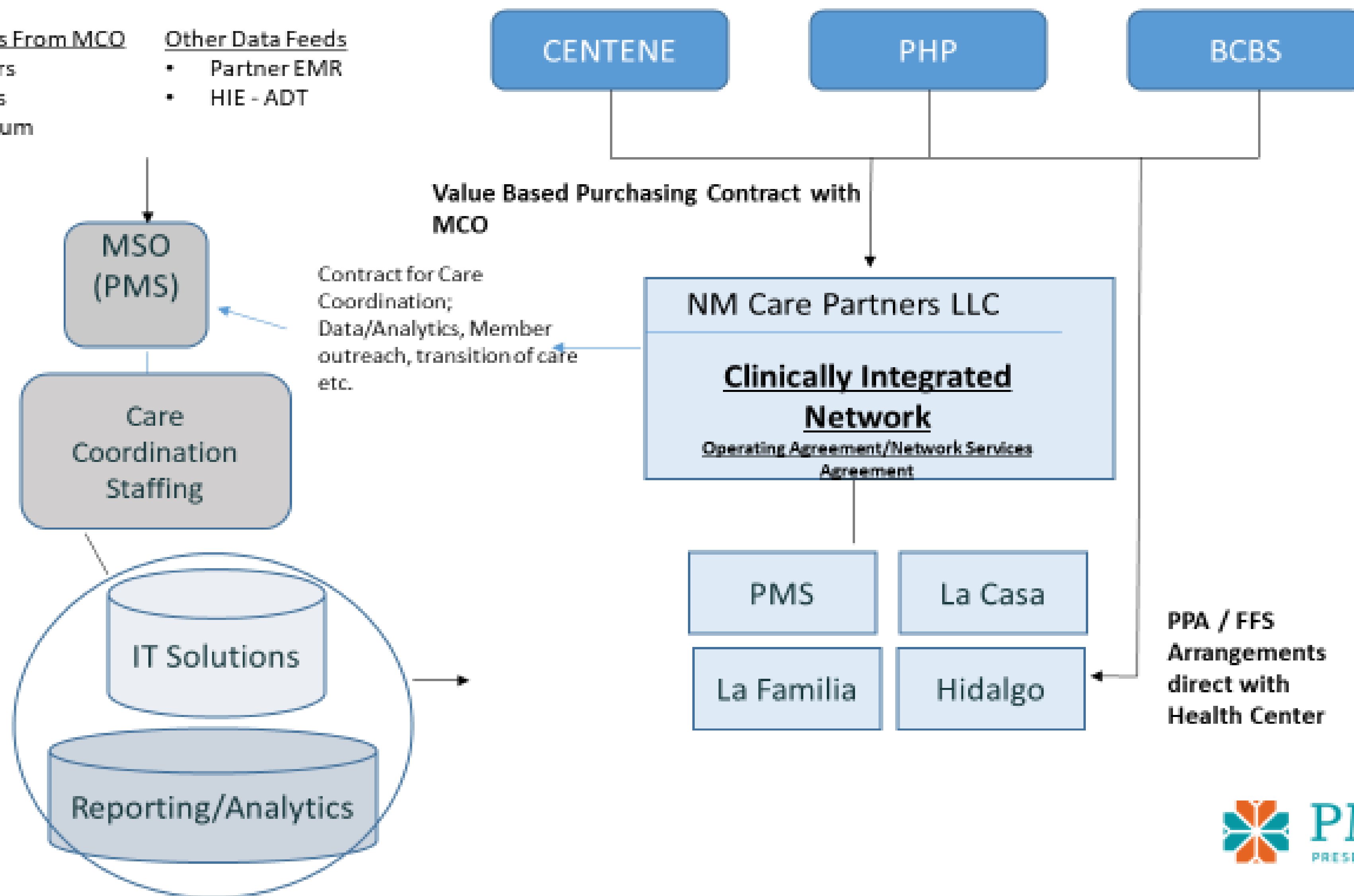
- Care Coordination
 - Physician Leadership
 - Bidirectional NM HIE feed
 - Disease Cohorts added to Care Coordination (Hypertension, Diabetes)
 - Identification of Attributed members with costs not accessing a PMS PCP
 - Productivity metrics
- How do we GROW Attribution?
 - 2019 PMS Attribution 60,000 patients
- Formation of NM Care Partners and Clinically Integrated Network (incorporated in Delaware) Made up of 4 NM FQHCs
 - NMCP 2023 Attribution 115,000 Medicaid Lives

Data Feeds From MCO

- Rosters
- Claims
- Premium

Other Data Feeds

- Partner EMR
- HIE - ADT



Core Principals Enhancements



- Data Enhancement
 - Refined E.M.R feeds to Shared Pophealth
 - Access to NM HIE medical record for patients attributed but not accessing care with CIN
- Care Coordination
 - Clinical care teams – cross agency
 - SDOH- NM Food Banks – at clinic Food events
 - Hire Quality Data FTE and Community Health Workers
- Contracting
 - Increase % of premium target



Financial Performance 2020-2022 = \$35,000,000

Whats next

- Covid impact? – double down on outreach
- In home assessments
- More SDOH activities – share Data with partners?
- Medicare MA contracts moving to VBP
- Medicare Reach (FFS) 1/1/23





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