

TALENT MANAGEMENT

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Best Practices Forum

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Core Beliefs

- Provide all employees with effective tools to support a positive organizational culture
- Help all employees learn, grow and excel
- Promote internally (when appropriate)
- Collaborate and learn from other health centers



The Need

Training for:

- New managers promoted internally
- New senior leaders
- New FQHC employees
- Experienced middle managers without formal training
- Leaders with growing teams



The Approach

- Group of FQHC COOs
- Identify needed "Learning Experiences"
- Categorize
 - Compliance & Requirements
 - Personnel Management
 - Tactical Management
- Prioritize
 - Core learning experiences
 - Supplemental learning experiences



Core Curriculum

Personnel Management Skills

- Leadership Styles
- Difficult Conversations
- Delegation Teaching and Trusting
- Leadership and Culture
- Leading with Humility
- Team Building

Tactical Management Skills

- Project Management
- Time Management/Organizational Skills/Prioritization
- Delegation Who and When
- Customer Service/De-escalation
- Communication Verbal, Nonverbal, Written, & Listening



Supplemental Curriculum

Personnel Management Skills

- Giving and Receiving Feedback
- Change Management
- Recognition & Reward Systems
- Personality Traits
- How to Build Effective Teams

Tactical Management Skills

- Meeting Management
- Performance Evaluations
- Interviewing
- Crisis Management
- Budgeting/Financial Skills



Supplemental Curriculum

Compliance and Requirements

- ADHS
- OSHA
- FQHC 101
 - HRSA/BPHC/NACHC
 - FTCA
 - Compliance Manual
 - AACHC/PCA
 - UDS Measures
 - PPS and Sliding Fee Scale
 - Special Populations
- Industry Trends/Value Based
- Accreditation



Initial Feedback

- ✓ Rate the quality of my learning: 96%
- ✓ Rate the usefulness of this training to my job: 100%



Advantages:

- Well established targeted curriculum
- Building rapport within and across teams
- Speed and flexibility of delivery
- Ability to collaboratively evolve
- Increase staff personal and professional growth
- Enhanced employee satisfaction & reduced burnout





Thank you!

